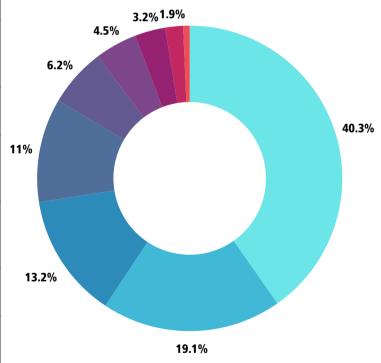
Fiscal Year 2024

Hebrew SeniorLife ended Fiscal Year 2024 with an Operating Cash Flow deficit, as consolidated Operating Expenditures exceeded Operating Revenues by \$7 million. Despite this deficit, favorable returns on HSL and affiliate investment pools enabled their aggregate balance, including cash reserves, to increase from \$211 to \$225 million.

Operating Revenues	(Cash	Rased) ((\$000)	١
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HSL Parent & HRC-Roslindale	\$116,055	
HRC-Newbridge	\$54,986	
NewBridge IL/AL	\$37,955	
Orchard Cove	\$31,753	
Center Communities of Brookline	\$17,892	
Home & Community Based Services	\$12,917	
Jack Satter House	\$9,274	
Simon C. Fireman Community	\$5,463	
Fundraising Receipts	\$2,011	
Total Operating Revenue	\$288,306	





Operating Expenditures (Cash Based) (\$000)

Salaries and Benefits	\$129,107		
Supplies	\$47,820		
General and Administrative	\$48,882		
Facility and Other Costs	\$27,930		
Debt Service	\$23,281		
Capital Expenditures	\$18,429		
Total Operating Expenditures	\$295,449		
Operating Cash Flow	(\$7,143)		

